

Using Regression Analysis in the Market Approach (GCTM)

C. Fred Hall MBA, CBA, CVA



NACVA and the CTI's Financial Valuation SuperConference Ft. Lauderdale, Florida December 10–12, 2018

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Annual Consultants Conference

Using Regression in the Market Approach

<u>GCTM</u>

- I. Shortcomings of Median and Harmonic Mean
 - a. When Using Median and Mean with Average Performing Companies Revenue Multiplier Value and Cash Flow Multiplier Value Will Align.
 - b. When Using Median and Mean with High-Performing Companies Revenue Multiplier Value is Too Low; Cash Flow Multiplier Value is Too High.
 - c. When Using Median and Mean with Low-Performing Companies Revenue Multiplier Value is Too High; Cash Flow Multiplier Value is Too Low.

II. Add Another Dimension to your Sample Table

- a. Correlation between SDE Profit Margin and Revenue Multipliers
- b. Graphing the Relationship between SDE% and Revenue Multipliers

III. Using Regression

- a. Why Regression Properly Identifies Where the Market is and Mean Doesn't
- b. Using Regression to Identify Outliers
- c. The Inverted Relationship between Profitability and Cash Flow Multiplier: The more profitable a company is the LOWER its Cash Flow Multiplier.

IV. Selecting Comps When Using Regression and SDE%

- a. Use the narrowest range of revenues as possible consistent with a sample size of 15 to 25. If sample size is too small, increase the range of SIC classifications first before increasing revenue range.
- b. If your Subject has inventory and fixtures, select comparables that do too.
- c. Reject all comparables with Cash Flow Multipliers > 10 or negative.
- d. Reject all stock sales.
- e. Reject all transactions with assumed liabilities.
- f. Reject all transactions with Real Estate



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Observation	Selling	Gross	Cash Flow	Revenue	Cash Flow
ser	Price	Revenue	(SDE)	Multiplier	Multiplier
do	(b)	(c)	(d)	b ÷ c	b ÷ d
1	170,000	1,250,000	37,000	0.14	4.66
2	252,000	1,405,000	49,000	0.18	5.14
3	315,000	1,193,000	83,000	0.26	3.81
4	300,000	1,291,000	90,000	0.23	3.33
5	312,000	1,278,000	94,000	0.24	3.32
6	509,000	1,175,000	97,000	0.43	5.25
7	575,000	1,225,000	115,000	0.47	5.00
8	575,000	1,200,000	103,000	0.48	5.58
9	347,000	1,120,000	105,000	0.31	3.30
10	430,000	1,345,000	142,000	0.32	3.03
11	575,000	1,386,000	151,000	0.41	3.81
12	550,000	1,376,000	168,000	0.40	3.27
13	690,000	1,017,000	126,000	0.68	5.46
14	568,000	1,183,000	157,000	0.48	3.63
15	391,000	1,255,000	178,000	0.31	2.20
16	520,000	1,282,000	186,000	0.41	2.80
17	275,000	1,172,000	171,000	0.23	1.61
18	594,000	1,315,000	203,000	0.45	2.93
19	700,000	1,176,000	215,000	0.59	3.26
20	565,000	1,049,000	172,000	0.54	3.29
21	577,000	1,280,000	213,000	0.45	2.71
22	650,000	1,050,000	210,000	0.62	3.10
23	545,000	1,017,000	204,000	0.54	2.67
24	700,000	1,250,000	275,000	0.56	2.55
	Price	Revenue	Cash Flow	Revenue Mult Range	Cash Flow Mult Range
Avg	\$487,000	\$1,220,000	\$148,000	0.41	3.57
		= 0.30	2.89		
		Median		= 0.42	3.30
		Upper Quartile		= 0.49	4.02
		= 0.34	3.27		



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	Price	Revenue	Cash Flow		Revenue Mult Range	Cash Flow Mult Range
Avg	\$487,000	\$1,220,000	\$148,000		0.41	3.57
		=	0.30	2.89		
		Median		=	0.42	3.30
		0.49	4.02			
		Harmonic Mean	0.34	3.27		

Shortcomings of Median and Harmonic Mean

1. Average-Performing Subject Company:

Revenue	\$1,200,000		
Cash Flow	\$150,000		
Median Revenue	e Multiplier Va	alue	
\$1,200,000	x 0.42	=	\$508,833
Median Cash Flo	ow Multiplier	Value	
\$150,000	x <u>3.30</u>	=	\$494,413
Opinion o	f Value is:	<u>\$502,0</u>	<u>00</u>



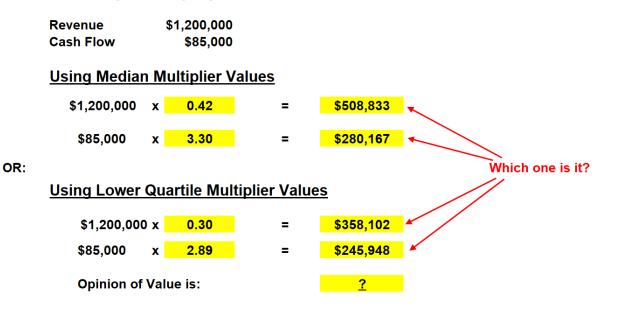
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		0.30	2.89			
		Median		=	0.42	3.30
		Upper Quartile	0.49	4.02		
		Harmonic Mean		0.34	3.27	

Shortcomings of Median and Harmonic Mean

2. Low-Profit Subject Company:





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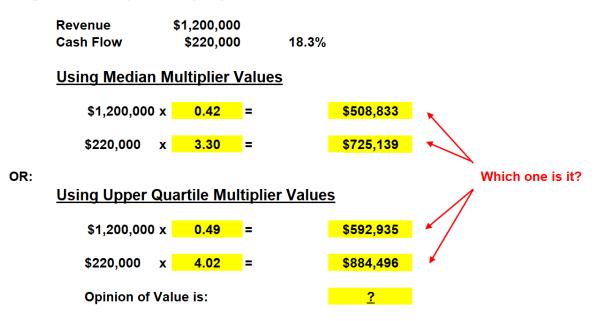
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		=	0.49	4.02		
		0.34	3.27			

Shortcomings of Median and Harmonic Mean

3. High-Profit Subject Company:





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The Problem Median and Harmonic Mean are One Dimensional

i.e. The Subject is accorded the median revenue multiplier regardless of how profitable it was.

The Solution - Add Another Dimension

Include a column with Cash Flow ÷ Revenues (SDE%) Sort the table by the SDE% Column

u						
Observation	Selling	Gross	Cash Flow		Revenue	Cash Flow
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1. Companies with the lowest SDE% have the lowest Revenue Multipliers.

Observations #1-5 have an average SDE% of 5.5% Observations #1-5 have average Revenue Multiplier of 0.21

2. Companies with the highest SDE% earn the highest Revenue Multipliers.

Observations #20-24 have an average SDE% of 19% Observations #20-24 have average Revenue Multiplier of 0.54

Simple Logic: The more profitable the business, the higher its revenue multiplier.



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		Polationship Potwoon		Page 10
	C	Relationship Between Cash Flow & Revenue Multipliers	SDE%	Revenue Multiplier
		-	2.9%	0.14
			3.5%	0.18
			6.9%	0.26
			7.0%	0.23
	0.70 -		7.4%	0.24
			8.3%	0.43
	0.60 -		9.4%	0.47
			8.6%	0.48
Ĭ	0.50 -		9.4%	0.31
			10.6%	0.32
In	0.40 -		10.9%	0.41
\geq			12.2%	0.40
le	0.30 -	• • •	12.4%	0.68
l l	0.00		13.2%	0.48
Xe Xe	0.20 -	••• •	14.2%	0.31
kevenue Multiplier	0.20 -		14.5%	0.41
_			14.6%	0.23
	0.10 -		15.4%	0.45
			18.3%	0.59
	0.00 -		16.4%	0.54
	Ő	2.0% 6.0% 8.0% 10.0% 12.0% 18.0% 18.0% 22.0% 22.0%	16.6%	0.45
	,		20.0%	0.62
		SDE %	20.1%	0.54
			22.0%	0.56

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Relationship Between Revenue **Cash Flow & Revenue Multipliers** SDE% Multiplier 2.9% 0.14 3.5% 0.18 2 6.9% 0.26 7.0% 0.23 4 0.70 7.4% 0.24 5 y = 2.06x + 0.158.3% 0.43 6 $R^2 = 0.53$ 0.60 0.47 9.4% 7 8.6% 0.48 8 **Revenue Multiplier** 0.50 9.4% 0.31 9 10.6% 0.32 10 10.9% 11 0.41 0.40 12.2% 12 0.40 12.4% 0.68 13 0.30 13.2% 14 0.48 14.2% 15 0.31 0.20 14.5% 16 0.41 17 14.6% 0.23 0.10 15.4% 0.45 18 18.3% 0.59 19 0.00 16.4% 0.54 20 2.0% 4.0% 6.0% 8.0% 10.0% 12.0% 14.0% 16.0% 18.0% 20.0% 22.0% 21 16.6% 0.45 22 20.0% 0.62 SDE % 20.1% 0.54 23 22.0% 24 0.56

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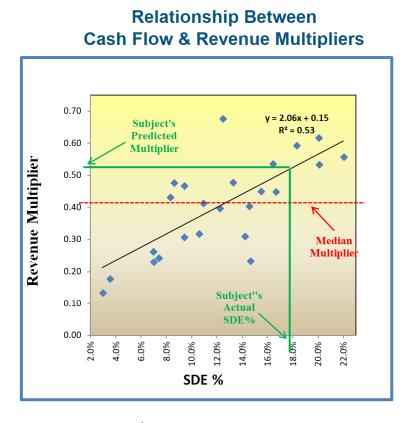
	C	Cash			onsh & Rev					lier	5		SDE%	Revenue Multiplie	
		Juon										[2.9%	0.14]1
													3.5%	0.18	2
													6.9%	0.26	3
													7.0%	0.23	4
	0.70 -						v =	2 06x	+ 0.15				7.4%	0.24	5
								$R^2 = 0.$					8.3%	0.43	6
	0.60 -							•	•	/			9.4%	0.47	7
H							•			•			8. 6 %	0.48	8
Revenue Multiplier	0.50 -						/						9.4%	0.31	9
tip						•	٠.	•					10.6%	0.32	10
П	0.40 -			•					R				10.9%	0.41	11
Σ									`\				12.2%	0.40	12
le	0.30 -			/•	•	•			Mo	N dian			12.4%	0.68	13
Ĩ										tiplier	.		13.2%	0.48	14
Ň	0.20 -		•			4				1			14.2%	0.31	15
Ř	0.20 -	•											14.5%	0.41	16
		•											14.6%	0.23	17
	0.10 -												15.4%	0.45	18
													18.3%	0.59	19
	0.00 -	0 0	, o	~		.0	.0	~	.0				16.4%	0.54	20
		2.U% 4.0%	6.0%	8.0%	10.0% 12.0%	14.0%	16.0%	18.0%	20.0%	22.0%			16.6%	0.45	21
			•	~	1 1	1,	1(18	2(5			20.0%	0.62	22
				5	SDE %								20.1%	0.54	23
													22.0%	0.56	24



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	Revenue	
SDE%	Multiplier	
2.9%	0.14	1
3.5%	0.18	2
6.9%	0.26	3
7.0%	0.23	4
7.4%	0.24	5
8.3%	0.43	6
9.4%	0.47	7
8.6%	0.48	8
9.4%	0.31	9
10.6%	0.32	10
10.9%	0.41	11
12.2%	0.40	12
12.4%	0.68	13
13.2%	0.48	14
14.2%	0.31	15
14.5%	0.41	16
14.6%	0.23	17
15.4%	0.45	18
18.3%	0.59	19
16.4%	0.54	20
16.6%	0.45	21
20.0%	0.62	22
20.1%	0.54	23
22.0%	0.56	24

Revenue = \$1,200,000

Cash Flow = \$220,000 SDE% = 18.3%

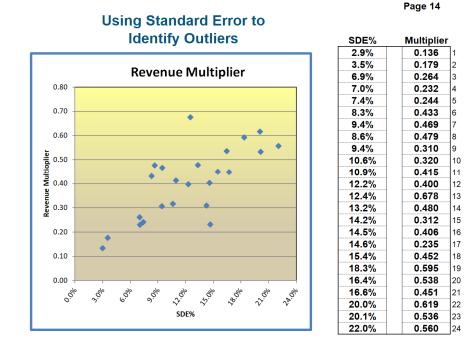
Multiplier = 2.06 x SDE% + 0.15 = 2.06 x .183 + .15

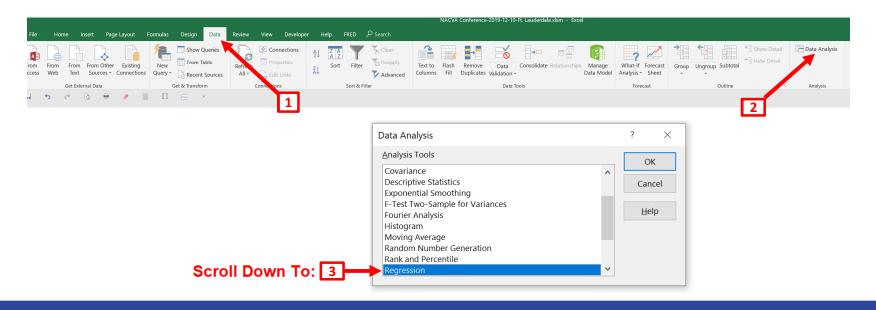
Revenue Multiplier =	0.53
Estimated Value =	\$632,376
Value using 0.42 Median =	\$508,833
ue Using .34 Harmonic Mean=	\$408,000

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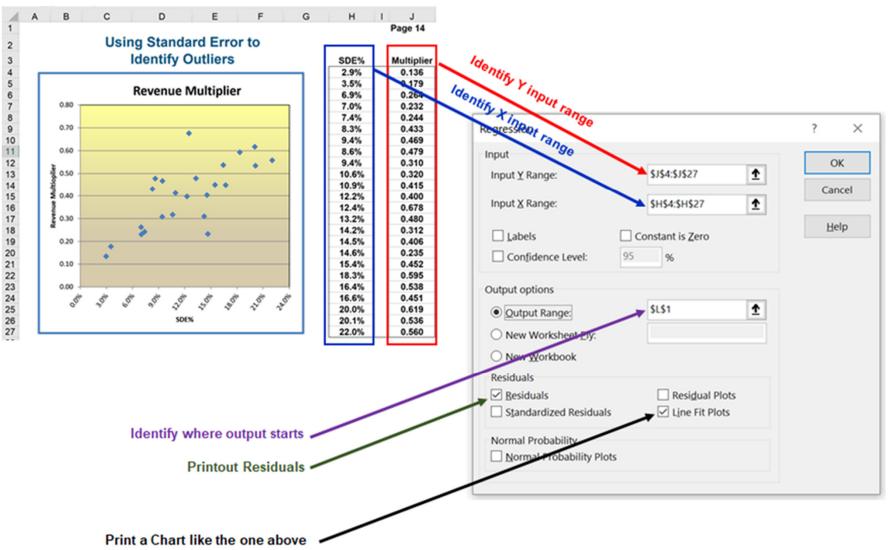




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SUMMARY OUTPUT Page 16 **Using Standard Error to Identify Outliers** Pogrossion Statistics SDE% Multiplier 2.9% 0.136 3.5% 0.179 2 **Revenue Multiplier** 6.9% 0.264 3 7.0% 0.232 0.80 y = 2.06x + 0.15 7.4% 0.244 5 $R^2 = 0.53$ 8.3% 0.433 0.70 6 ٠ 0.469 9.4% 0.479 0.60 8.6% 8 9.4% 0.310 9 Revenue Multioplier 0.40 0.30 10.6% 0.320 10 ٠. 10.9% 0.415 11 ٠ 12.2% 0.400 12 12.4% 0.678 13 ... 13.2% 0.480 14 14.2% 0.312 15 ٠ 14.5% 0.406 0.20 16 ٠ 14.6% 0.235 17 ٠ 15.4% 0.452 18 0.10 18.3% 0.595 19 1**6.4%** 0.538 20 0.00 0.00 0% 0.0% 00. 2 2⁰⁰⁰ 2.0% 2.0% 28.0% 20% 6.0% 16.6% 0.451 21

20.0%

20.1%

22.0%

0.619

0.536

0.560

22

23

24

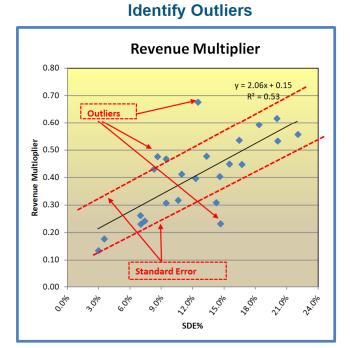
Regression Sta	atistics	
Multiple R	0.73	
R Square	0.53	
Adjusted R Square	0.51	
Standard Error	0.10	
Observations	24	
ANOVA		
	df	SS
Regression	1	0.25881333
Residual	22	0.2300191
Total	23	0.48883243
	Coefficients	Standard Erro
Intercept	0.15	0.05500458
X Variable 1	2.06	0.41446264
RESIDUAL OUTPUT Actual Value Pr	edicted Value	Residuals
0.136 0.179	0.21 0.22	-0.08 -0.05
0.264	0.30	-0.03
0.232	0.30	-0.06
0.244	0.30	-0.06
0.433	0.32	0.11
0.469	0.35	0.12
0.479	0.33	
		0.15
0.21		
0.31	0.35	0.15 -0.04
0.32	0.35 0.37	-0.04 -0.05
	0.35	
0.32	0.35 0.37	-0.04 -0.05 0.04
0.32 0.415	0.35 0.37 0.38	-0.04 -0.05 0.04
0.32 0.415 0.4 0.678	0.35 0.37 0.38 0.40 0.41	-0.04 -0.05 0.04 0.00 0.27
0.32 0.415 0.4 0.678	0.35 0.37 0.38 0.40 0.41	-0.04 -0.05 0.04 0.00 <u>0.27</u>
0.32 0.415 0.4 0.678 0.312	0.35 0.37 0.38 0.40 0.41 0.43 0.45	-0.04 -0.05 0.04 0.00 0.27 -0.13
0.32 0.415 0.4 0.678 0.312 0.406	0.35 0.37 0.38 0.40 0.41 0.45 0.45	-0.04 -0.05 0.04 0.00 0.27 -0.13 -0.05 -0.22
0.32 0.415 0.4 0.678 0.312 0.406 0.235	0.35 0.37 0.38 0.40 0.41 0.45 0.45 0.45	-0.04 -0.05 0.04 0.00 0.27 -0.13 -0.05 -0.22 -0.02
0.32 0.415 0.4 0.678 0.312 0.406 0.235 0.452	0.35 0.37 0.38 0.40 0.41 0.45 0.45 0.45 0.45 0.45	-0.04 -0.05 0.04 0.00 0.27 -0.13 -0.05 -0.22 -0.02 -0.02 0.07
0.32 0.415 0.4 0.678 0.312 0.406 0.235 0.452 0.595	0.35 0.37 0.38 0.40 0.41 0.45 0.45 0.45 0.45 0.45	-0.04 -0.05 0.04 0.00 0.27 -0.13 -0.13 -0.05 -0.22 -0.02 0.07 0.05
0.32 0.415 0.4 0.678 0.312 0.406 0.235 0.452 0.595 0.538	0.35 0.37 0.38 0.40 0.41 0.45 0.45 0.45 0.45 0.45 0.47 0.53 0.49	-0.04 -0.05 0.04 0.00 0.27 -0.13 -0.05 -0.22 -0.02 0.07 0.05 -0.05 0.05
0.32 0.415 0.4 0.678 0.312 0.406 0.235 0.452 0.595 0.538 0.451	0.35 0.37 0.38 0.40 0.41 0.45 0.45 0.45 0.45 0.45 0.45 0.47 0.53 0.49 0.50	-0.04 -0.05 0.04 0.00 0.27 -0.13 -0.05 -0.22 -0.02

ĈĨI NACVA

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SDE%

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Using Standard Error to

16.4%

16.6%

20.0%

20.1%

22.0%

SUMMARY OUTPUT

SDE%	Multiplier		
2.9%	0.136	1	Multi
3.5%	0.179	2	R Sc
6.9%	0.264	3	Adju
7.0%	0.232	4	Stan
7.4%	0.244	5	Obse
8.3%	0.433	6	
9.4%	0.469	7	ANO
8. 6 %	0.479	8	
9.4%	0.310	9	Regr
10.6%	0.320	10	Resi
10.9%	0.415	11	Tota
12.2%	0.400	12	
12.4%	0.678	13	
13.2%	0.480	14	Inter
14.2%	0.312	15	X Va
14.5%	0.406	16	
14.6%	0.235	17	
15.4%	0.452	18	
18.3%	0.595	19	RES

0.538

0.451

0.619

0.536

0.560

20

21

22

23

24

Page 17

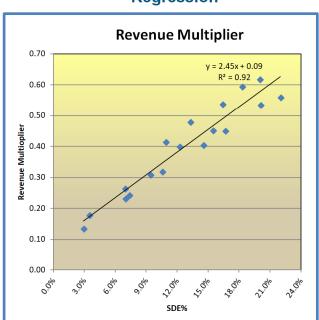
Regression S	tatistics	
Multiple R	0.55	
R Square	0.30	
Adjusted R Square	0.25	
Standard Error	0.12	
Observations	18	
ANOVA		
	df	SS
Regression	1	0.0910092
Residual	16	0.21510621
Total	17	0.30611541
	Coefficients	Standard Erro
Intercept	0.16	0.08099227
X Variable 1	1.97	0.75680562

RESIDUAL OUTPUT

Actual Value	Predicted Value	Residuals
0.136	0.22	-0.08
0.179	0.23	-0.05
0.264	0.30	-0.03
0.232	0.30	-0.06
0.244	0.30	-0.06
0.433	0.32	0.11
0.469	0.34	0.12
0.479	0.33	0.15
0.31	0.34	-0.03
0.32	0.37	-0.05
0.415	0.37	0.04
0.4	0.40	0.00
0.678	0.40	0.27
0.312	0.44	-0.13
0.406	0.45	-0.04
0.235	0.45	-0.21
0.452	0.46	-0.01



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Removing Outliers with Regression

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SUMMARY OUTPUT

SDE%	Multiplier		
2.9%	0.136]1	Mult
3.5%	0.179	2	R So
6.9%	0.264	3	Adju
7.0%	0.232	4	Stan
7.4%	0.244	5	Obs
9.4%	0.310	6	
10.6%	0.320	7	ANC
10.9%	0.415	8	
12.2%	0.400	9	Reg
13.2%	0.480	10	Resi
14.5%	0.406	11	Tota
15.4%	0.452	12	
16.4%	0.538	13	
16.6%	0.451	14	Inter
18.3%	0.595	15	X Va
20.0%	0.619	16	
20.1%	0.536	17	
22.0%	0.560	18	
		19	RES

20

21

22

23 24

Regression S	tatistics	
Multiple R	0.96	
R Square	0.92	
Adjusted R Square	0.92	
Standard Error	0.04	
Observations	18	
ANOVA		
	df	SS
Regression	1	0.3360548
Desident		
Residual	16	0.02867174
Total	16 17	0.02867174 0.36472654
	17	
	17	0.36472654

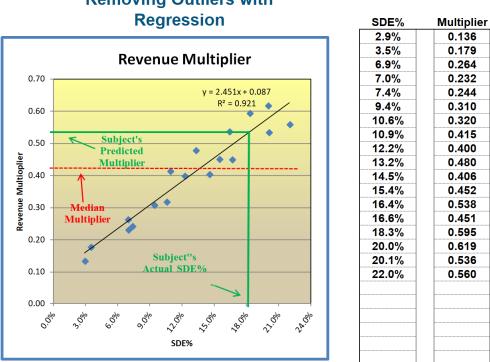
SIDUAL OUTPUT

Actual Value	Predicted V	/alue	Residuals
0.136		0.16	-0.02
0.179		0.17	0.01
0.264		0.26	0.01
0.232		0.26	-0.03
0.244		0.27	-0.02
0.31		0.32	-0.01
0.32		0.35	-0.03
0.415		0.35	0.06
0.4		0.39	0.01
0.48		0.41	0.07
0.406		0.44	-0.04
0.452		0.47	-0.01
0.538		0.49 0.49	0.05
0.595		0.53	0.06
0.619		0.58	0.04
0.536		0.58	-0.04
0.56		0.63	-0.07



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Removing Outliers with

Revenues = \$1,200,000 Cash Flow = \$220,000 SDE% = 18.3% Multiplier = 2.45 x SDE% + 0.087 = 2.45 x 18.3% + 0.087 Multiplier = 0.54 Estimated Value = \$648,000 Value using 0.42 Median = \$508,833

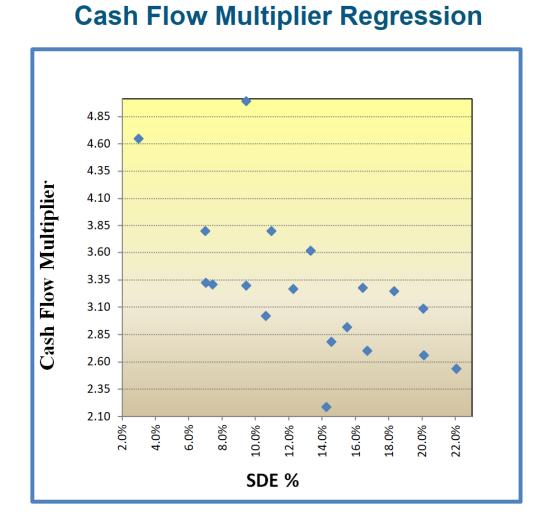
Value using 0.49 Upper Quartile = \$592,935



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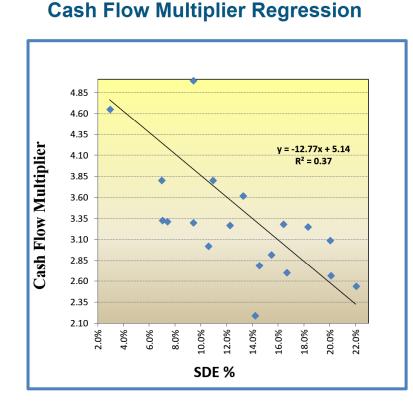


	Cash Flow	,
SDE%	Multiplier	
2.9%	4.658	1
3.5%	5.143	2
6.9%	3.808	3
7.0%	3.333	4
7.4%	3.319	5
8.3%	5.247	6
9.4%	5.000	7
8.6%	5.584	8
9.4%	3.305	9
10.6%	3.028	10
10.9%	3.808	11
12.2%	3.274	12
12.4%	5.457	13
13.2%	3.625	14
14.2%	2.197	15
14.5%	2.796	16
14.6%	1.608	17
15.4%	2.926	18
18.3%	3.256	19
16.4%	3.287	20
16.6%	2.709	21
20.0%	3.095	22
20.1%	2.672	23
22.0%	2.545	24



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Cash Flow Multiplier SDE% 2.9% 4.658 3.5% 5.143 2 6.9% 3.808 3 7.0% 3.333 7.4% 3.319 5 8.3% 5.247 6 8.6% 5.584 3.305 9.4% 8 5.000 9.4% 9 10.6% 3.028 10 10.9% 3.808 11 12.2% 3.274 12 5.457 13 12.4% 14 13.2% 3.625 14.2% 2.197 15 14.5% 2.796 16 1.608 17 14.6% 15.4% 2.926 18 3.287 19 16.4% 16.6% 2.709 20 18.3% 3.256 21 20.0% 3.095 22 20.1% 2.672 23 22.0% 2.545 24

Page 21

SUMMARY	OUTPUT
	001101

Regression S	Statistics
Multiple R	0.611
R Square	0.373
Adjusted R	0.345
Standard E	0.870
Observatior	24

ANOVA			
	df		SS
Regression		1	9.923551
Residual		22	16.64696
Total		23	26.57051

F

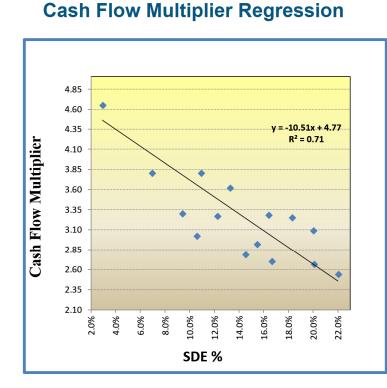
Coefficientstandard Erro		
Intercept	5.138	0.467934
X Variable	-12.769	3.525908

RESIDUAL OUTPUT

Actu	Actual Valucedicted Valu Difference							
	4.658	4.765	-0.107					
	5.143	4.692	0.450					
	3.808	4.252	-0.444					
	3.333	4.247	-0.915					
	3.319	4.199	-0.879					
	5.247	4.084	1.164					
	5.584	4.042	1.542					
	3.305	3.941	-0.636					
	5	3.939	1.061					
	3.028	3.790	-0.762					
	3.808	3.747	0.061					



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Page 22				
	Cash Flow	,		
SDE%	Multiplier			
2.9%	4.658	1		
3.5%	5.143	2		
6.9%	3.808	3		
9.4%	3.305	4		
10.6%	3.028	5		
10.9%	3.808	6		
12.2%	3.274	7		
13.2%	3.625	8		
14.5%	2.796	9		
15.4%	2.926	10		
16.4%	3.287	11		
16.6%	2.709	12		
18.3%	3.256	13		
20.0%	3.095	14		
20.1%	2.672	15		
22.0%	2.545	16		
		17		
		18		
		19		
		20		
		21		
		22		
		23		
		24		

SUMMARY OUTPUT

Regression S	Statistics
Multiple R	0.845
R Square	0.715
Adjusted R	0.694
Standard E	0.394
Observatior	16

ANOVA			
	df		SS
Regression		1	5.437049
Residual		14	2.169795
Total		15	7.606844

F

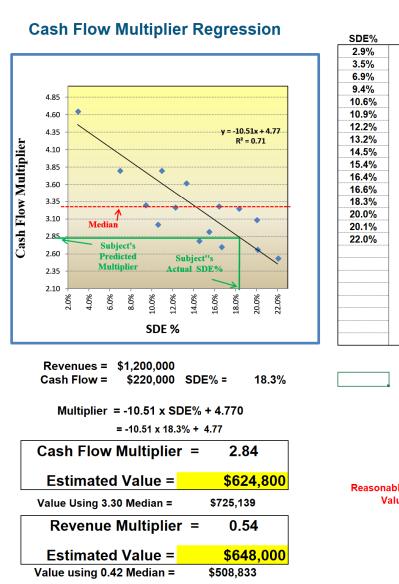
Coefficientstandard Erro					
Intercept	4.770	0.255863			
X Variable	-10.511	1.774695			

RESIDUAL OUTPUT

Actual Valuced	icted Valı D	ifference
4.658	4.463	0.195
5.143	4.403	0.740
3.808	4.040	-0.232
3.305	3.784	-0.480
3.028	3.660	-0.632
3.808	3.625	0.183
3.274	3.486	-0.213
3.625	3.377	0.248
2.796	3.245	-0.449
2.926	3.147	-0.221
3.287	3.048	0.239



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Page 23		SUMMARY OUTPUT		
Cash Flow				
Multiplier	7	Regression Sta		
4.658	1	Multiple R	0.845	
5.143	2	R Square	0.715	
3.808	3	Adjusted R	0.694	
3.305	4	Standard E	0.394	
3.028	5	Observatio	16	
3.808	6			
3.274	7	ANOVA		
3.625	8		df	
2.796	9	Regression	1	
2.926	10	Residual	14	
3.287	11	Total	15	
2.709	12			
3.256	13		fficients	
3.095	14	Intercept	4.770	
2.672	15	X Variable	-10.511	
2.545	16			
	17			
	18			
	19	RESIDUAL OU	TPUT	
	20			
	21	Actual Valueedic		
	22	4.658	4.463	
	23	5.143	4.403	
	24	3.808	4.040	
		3.305	3.784	
		3.028	3.660	
		3.808	3.625	
		3.274	3.486	
		3.625	3.377	
		0.020	5.511	
		2.796	3.245	
		2.926	3.147	
		3.287	3.048	
		2.709	3.021	
ly Similar		2.109	3.021	
ues		3.256	2.849	
		3.095	2.667	
		2.672	2.661	
		2.545	2.457	
		2.040	2.407	

ics .845 715 694 394

16

F

SS 1 5.437049 14 2.169795 15 7.606844 entstandard Errc

770 0.255863 **511** 1.774695

UT

cted Valı D	ifference
4.463	0.195
4.403	0.740
4.040	-0.232
3.784	-0.480
3.660	-0.632
3.625	0.183
3.486	-0.213
3.377	0.248
3.245	-0.449
3.147	-0.221
3.048	0.239
3.021	-0.312
2.849	0.407
2.667	0.428
2.661	0.010
2.457	0.088
	4.463 4.403 4.040 3.784 3.660 3.625 3.486 3.377 3.245 3.147 3.048 3.021 2.849 2.667 2.661



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PASTING CHARTS TO A WORD DOCUMENT Page 24 Paste Special 🛛 📥 ? Х Use Paste Special option Source: Microsoft Excel Chart C:\Users\Fred\Documents\1 Sunbelt\1 Appraisals\3-Data-Articles-Research\8-Presen. Copy a chart from your Excel As file and paste to your Word Microsoft Excel Chart Object Display as icon Paste: Picture (Windows Metafile) Paste link: Template Word document will update when you change data on the Excel table Inserts the contents of the Clipboard as shapes YOUR EXCEL TEMPLATE AND THE MATCHING Paste Link creates a shortcut to the source file. Changes to the source file will be reflected in your document WORD DOCUMENT MUST ALWAYS BE CREATED AND UPDATED IN THE SAME FOLDER. ОК Cancel Use Paste Special Source: Microsoft Excel Worksheer **Copy Text from Your Excel File** 7!R30C2 and Paste to your Word As Paste: Microsoft Excel Worksheet (code) Object Display as icon Template Formatted Text (RTF) Unformatted Text Paste link Picture (Windows Metafile) Ritman Word Hyperlink HTML Format Unformatted Unicode Text tesult Inserts the contents of the Clipboard as text without any formatting. **≥**→ Paste Link creates a shortcut to the source file. Changes to the source file will be reflected in your document OK Cancel Automatically update Word-to-Change how document content is displayed on the screen and when p Display Page display options Excel links when printing Show white space between pages in Print Layout Show document tooltips on how Always show these formatting marks o Avoid accidentally printing a Word Tab characters document when Excel links have not Spaces been updated Higden text File\Options\Display\"Update Linked Data before Printing" ÷ Object anchors Printing options You can also Manually update any link by selecting the link and hit F9 on the Print background colors and ima Print document pro date fields before pr OK Cancel



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Issues to Be Aware of When Using SDE% to Predict Multipliers

I. Use a Narrow Revenue Range in the Selected Sample

- a. Revenue Multipliers and Cash Flow Multipliers Tend to Increase as Revenue Increases
- b. SDE% Tends to <u>Decrease</u> as Revenue Increases

As companies grow, they add more layers of bureaucracy. Thus, a portion of the increased profits is diverted to pay these salaries, which decreases profit margins.

EXHIE	EXHIBIT I Size Effect on Multipliers and SDE Profit Margin						
	Total Sale	Cash Flow Multiplier	Gross Revenue Multiplier	SDE Margin (SDE%)			
Total		Median					
Transactions	Sales Range	Sales	Median	Median	Median		
3,595	\$0-\$500,000	241,197	2.11	0.50	24.7%		
1,387	\$500,000-\$1,000,000	693,701	2.51	0.44	18.4%		
897	\$1,000,001-\$2,000,000	1,375,624	2.77	0.44	15.6%		
545	\$2,000,001-\$5,000,000	3,097,922	2.96	0.45	14.7%		
143	\$5,000,001-\$8,000,000	6,305,046	3.95	0.53	13.3%		
242	\$8,000,001-\$25,000,000	13,856,490	4.87	0.66	14.6%		
284	\$25,000,001+	65,588,925	6.28	0.64	11.4%		
Overall Totals							
7,144	All Transactions	772,200	2.50	0.48	20.2%		

c. A small homogeneous sample of 15 to 25 observations will generally be much more statistically relevant than a large diverse sample.

II. Don't Use Comps with Cash Flow Multipliers > 10 or Negative

Companies with Cash Flow Multipliers > 10 or negative are unprofitable companies. Unprofitable companies do not conform to our premise of value - on-going concerns.

These companies are sold on the basis of their ASSET VALUES not their cash flow.

Using these companies in your sample will significantly skew the statistical analysis.



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	Selling Price (b)	Gross Revenues (c)	Cash Flow (SDE) (d)	SDE% d÷c	Revenue Multiplier b ÷ c	Cash Flow Multiplier b ÷ d	Inventory (e)	Fixtures (f)
1	175,000	1,050,000	30,000	2.9%	0.17	5.83	55,000	125,000
2	200,000	950,000	45,000	4.7%	0.21	4.44	53,000	300,000
3	225,000	875,000	50,000	5.7%	0.26	4.50	12,000	688,000
4	201,000	877,000	55,000	6.3%	0.23	3.65	142,000	102,000
5	205,000	774,000	50,000	6.5%	0.26	4.10	25,000	47,000
6	300,000	979,000	67,000	6.8%	0.31	4.48	30,000	36,000
7	415,000	1,490,000	110,000	7.4%	0.28	3.77	35,000	144,000
8	650,000	1,279,000	125,000	9.8%	0.51	5.20	15,000	516,000
9	425,000	1,113,000	110,000	9.9%	0.38	3.86	43,000	419,000
10	350,000	876,000	100,000	11.4%	0.40	3.50	12,000	500,000
11	205,000	774,000	95,000	12.3%	0.26	2.16	38,000	67,000
12	775,000	975,000	175,000	17.9%	0.79	4.43	25,000	25,000
13	485,000	1,205,000	255,000	21.2%	0.40	1.90	100,000	5,000
14	220,000	550,000	125,000	22.7%	0.40	1.76	20,000	250,000
15	1,200,000	1,000,000	250,000	25.0%	1.20	4.80	50,000	1,000,000
16	285,000	572,000	157,000	27.4%	0.50	1.82	25,000	150,000
17	275,000	505,000	169,000	33.5%	0.54	1.63	90,000	250,000
18	725,000	1,156,000	391,000	33.8%	0.63	1.85	82,000	168,000
19	565,000	959,000	325,000	33.9%	0.59	1.74	20,000	353,000
20	475,000	714,000	245,000	34.3%	0.67	1.94	30,000	255,000
21	950,000	1,222,000	547,000	44.8%	0.78	1.74	157,000	256,000
22	925,000	1,021,000	459,000	45.0%	0.91	2.02	30,000	354,000
23	1,050,000	1,220,000	572,000	<mark>46.9%</mark>	0.86	1.84	20,000	150,000
	490,000	962,000	196,000	Average	0.50	3.17	48,000	268,000
	Median			0.40	3.50			
	Harmonic Mean			0.38	2.62			
	Maria			Average	0.47	3.10		
	Multipliers without Comp #15			Median	0.40	2.83		
	Com	<i>s n</i> 10	Harm	ionic Mean	0.37	2.57		

III. Inventory, Fixtures and Equipment

Include Inventory and FF& E in your Table

Inventory or Fixtures can distort Multipliers.

If your Subject carries inventory and/or has fixtures, so should your comparables.

Reject comparables with blanks or zeros but try not to let sample size fall below 15.

You may need to increase your SIC range or slightly increase your revenue range to get a big enough sample.

The regression analysis will usually identify these outliers which should be removed from sample.

IV. Stock Sales

The selling price of a Stock Sale is calculated differently than an Asset Sale.

Often Includes receivables, cash, other assets, and **Transactions with ASSUMED LIABILITIES**.

V. Transactions with Real Estate

Buyers and sellers often agree to increase the real estate price allocation and decrease the business price allocation to get better financing.



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SELECTING THE SAMPLE

Summary of Preliminary Filtering Criteria

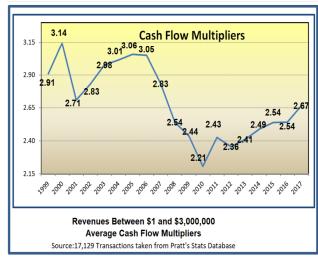
- 1. Use the narrowest range of revenues as possible consistent with a sample size of 15 to 25. If the sample size is too small, increase the range of SIC classifications first before increasing the revenue range.
- 2. If your Subject has inventory and fixtures, select comparables that do too.
- 3. Reject all comparables with Cash Flow Multipliers > 10 or negative.
- 4. Reject all Stock Sales that can't be reconciled to an Asset Sale.
- 5. Reject all transactions with assumed liabilities.
- 6. Reject all transactions with real estate also sold.



Exhibit I

Date	Date Range		Average Revenue	Average Cash Flow	Average SDE%	
From	То	Count	Multipliers	Multipliers	(SDE/Rev)	
1-1-1999	12-31-1999	339	0.566	2.908	22.9%	
1-1-2000	12-31-2000	327	0.580	3.144	21.9%	
1-1-2001	12-31-2001	423	0.539	2.711	24.3%	
1-1-2002	12-31-2002	544	0.559	2.830	24.7%	
1-1-2003	12-31-2003	519	0.570	2.975	23.8%	
1-1-2004	12-31-2004	698	0.576	3.014	23.7%	
1-1-2005	12-31-2005	770	0.587	3.058	23.9%	
1-1-2006	12-31-2006	777	0.589	3.049	23.6%	
1-1-2007	12-31-2007	896	0.577	2.832	25.3%	
1-1-2008	12-31-2008	1221	0.556	2.541	26.6%	
1-1-2009	12-31-2009	850	0.561	2.437	27.9%	
1-1-2010	12-31-2010	960	0.528	2.206	28.7%	
1-1-2011	12-31-2011	887	0.552	2.426	26.9%	
1-1-2012	12-31-2012	989	0.525	2.355	27.0%	
1-1-2013	12-31-2013	1067	0.551	2.411	26.6%	
1-1-2014	12-31-2014	1183	0.572	2.489	27.3%	
1-1-2015	12-31-2015	1170	0.548	2.539	25.5%	
1-1-2016	12-31-2016	1337	0.553	2.542	25.4%	
1-1-2017	12-31-2017	1098	0.580	2.667	24.7%	
Average		Average	0.561	2.68	25.4%	
Lower Quartile			0.550	2.46	23.9%	
Upper quartile			0.576	2.92	26.7%	
Source: 17,129 Transactions taken from Pratt's Stats Database						





RECESSION VS. REGRESSION

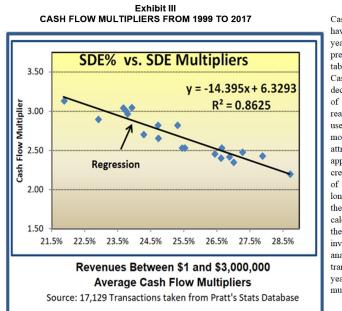
Recently, there have been some concerns raised within the appraisal community that the recession has produced a significant amount of volatility in transactional multipliers during the last five to seven years which may skew one's results when employing the market approach[1]. To test that theory I assembled a sample of transactions obtained from the Pratt's Stats database. The sample was filtered for all transactions between 1999 through 2013 with revenues under \$3 million. Stock sale transactions were eliminated, as were companies with breakeven or negative cash flow.

The Revenue Multipliers and Cash Flow Multipliers were calculated from each transaction's revenues, seller's discretionary earnings (SDE, or cash flow), and selling price. The data was sorted by the year in which the sale took place and the resulting median value of the multipliers from each year was determined. The resulting sample of 17,129ransactions is listed on the table in Exhibit I above

As we expected from our initial discussion of the effects of time on multipliers we find that the Revenue Multipliers have been relatively stable over time. From the top table in Exhibit I we observe that the average Revenue Multiplier over the last nineteen years was .561. The lower quartile was .55 and the upper quartile was .576. Thus, Revenue Multipliers fluctuate within a narrow range from year to year and using comparables that are several years old should not inappropriately skew our results.

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Cash Flow Multipliers, however, have fluctuated significantly over the vears. Exhibit II is a visual presentation of the data from the table. The graph clearly shows that Cash Flow Multipliers (SDE) have declined significantly since the start of the recession. One's initial reaction is that appraisers should only use multipliers exhibited during the most recent years to account for this attrition. Toby Tatum advanced an approach where an index would be created that reflects the current level of the multiplier with respect to its long-term average. The index would then be applied to the Subject's calculated multiplier to adjust it to the current trend. A third alternative involves the use of regression analysis which will allow us to use transactions over the last fifteen years regardless of the level of multipliers any one year.

As was discussed during the presentation, there is a moderate correlation between a company's Cash Flow Multiplier and its operating profit margin. [The operating profit margin (SDE%) is calculated by dividing a company's SDE (cash flow) by its total revenues.] By using regression analysis we can plot the above sample's average SDE% values against the corresponding Cash Flow Multipliers for each year. Exhibit M gives a visual presentation of the resulting regression analysis.

The regression line shows that the level of a company's profitability, as measured by SDE%, closely tracks its Cash Flow Multiplier. This fact is underscored by the regression analysis' very high R squared factor of 0.862. An R squared of 1.0 would mean there is a perfect correlation between Cash Flow Multipliers and SDE% whereas an R squared of 0.0 would mean there is no correlation.

Predicting 2010 Cash Flow Multiplier: Y = -14.395 x SDE% + 6.3293 Y = -14.395 x .287 + 6.3293 = 2.19 Actual average Multiplier = 2.206

Predicting 2006 Cash Flow Multiplier: Y = -14.395 x .236 + 6.3293 = 3.19 Actual average Multiplier = 3.05

Analysis: The search criteria used by the Appraiser when selecting guideline companies from the various databases, therefore, does not need to exclude transactions based on the timing of the sale when using each comparable's SDE% will be used to estimate the Subject's Cash Flow Multiplier.

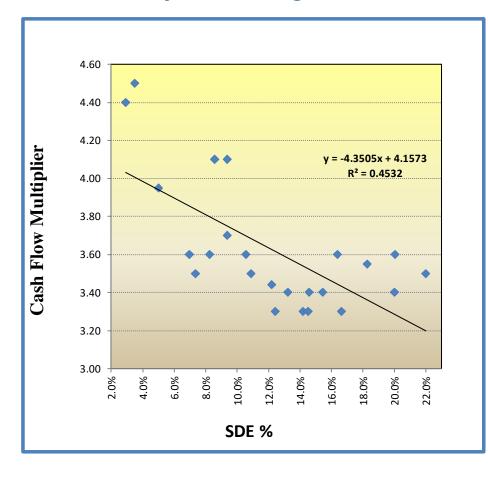


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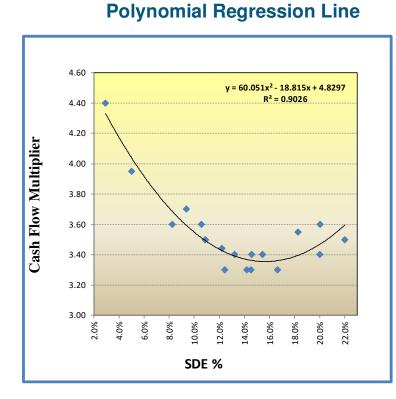
Polynomial Regression Line



	Cash Flow	g
	Multiplier	SDE%
1	4.400	2.9%
2	4.500	3.5%
3	3.950	5.0%
4	3.600	7.0%
5	3.500	7.4%
6	3.600	8.3%
7	4.100	8.6%
8	3.700	9.4%
9	4.100	9.4%
10	3.600	10.6%
11	3.500	10.9%
12	3.440	12.2%
13	3.300	12.4%
14	3.400	13.2%
15	3.300	14.2%
16	3.300	14.5%
17	3.400	14.6%
18	3.400	15.4%
19	3.600	16.4%
20	3.300	16.6%
21	3.550	18.3%
22	3.400	20.0%
23	3.600	20.1%
24	3.500	22.0%



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		i age o i	
	Cash Flow		
	Multiplier	SDE%	SDE% ²
1	4.400	2.9%	0.00085
2	3.950	5.0%	0.00250
3	3.600	8.3%	0.00682
4	3.700	9.4%	0.00879
5	3.600	10.6%	0.01115
6	3.500	10.9%	0.01187
7	3.440	12.2%	0.01491
8	3.300	12.4%	0.01545
9	3.400	13.2%	0.01755
10	3.300	14.2%	0.02012
11	3.300	14.5%	0.02105
12	3.400	14.6%	0.02130
13	3.400	15.4%	0.02383
14	3.300	16.6%	0.02769
15	3.550	18.3%	0.03340
16	3.400	20.0%	0.04000
17	3.600	20.1%	0.04024
18	3.500	22.0%	0.04840
19			
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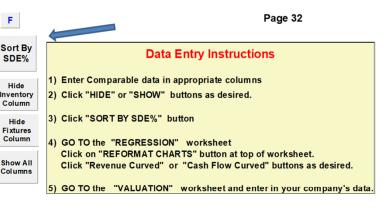
Revenue	\$1,200,000
SDE	\$260,000
SDE%	21.7%
Polynomial Regression Multiplier	3.57
Value	\$928,200
Linear Regression Multiplier	3.22
Value	\$836,550
Median	3.470
Value	\$902,200

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ABC Plumbing Company Selling (b) Gross (c) Cash Flow (g) Inventory (g) Fixtures (h) SDE% (h) Revenue (h) Cash Flow (h) Inventory (g) Fixtures (h) SDE% (h) Revenue (h) Cash Flow (h) Inventory (h) Fixtures (h) SDE% (h) Revenue (h) Cash Flow (h) Interventor (h) Soft B/2 (h) Inventory (h) Soft B/2 (h) Interventor (h) Soft B/2 (h) Inventory (h) Soft B/2 (h) Interventor (h) Interventor (h) Soft B/2 (h) Interventor (h)										F	4
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Upper Quartile 34.0% 1.01 3.54 Average 28.6% 0.85 3.12					Lov	ver Quartile	20.0%	0.61	2.82		
Average 28.6% 0.85 3.12						Median	26.3%	0.83	3.03		
					34.0%	1.01	3.54				
Harmonic Mean 25.1% 0.77 2.88						Average	28.6%	0.85	3.12		
					Harr	nonic Mean	25.1%	0.77	2.88		

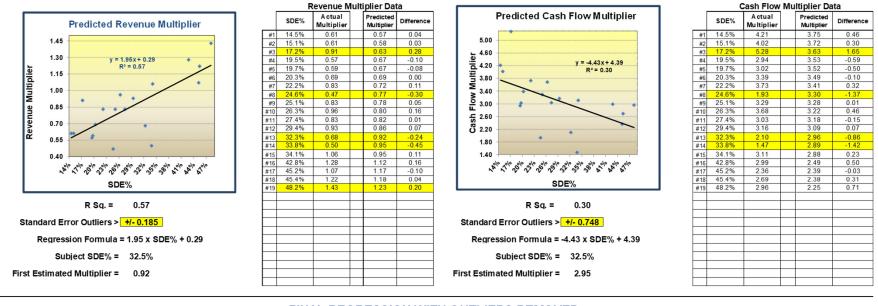




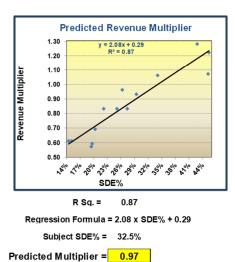
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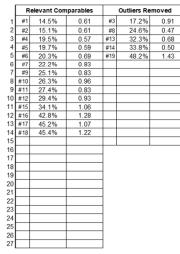
FIRST REGRESSION - IDENTIFYING OUTLIERS

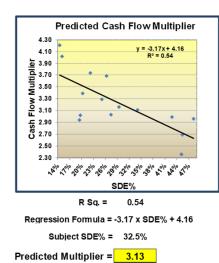
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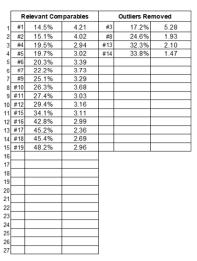


FINAL REGRESSION WITH OUTLIERS REMOVED



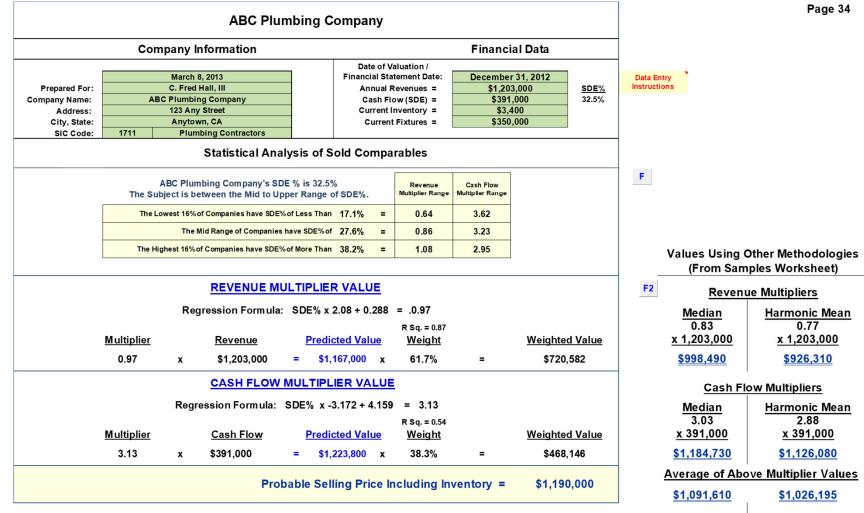






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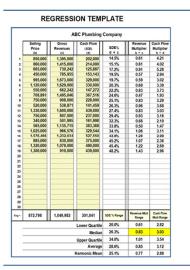


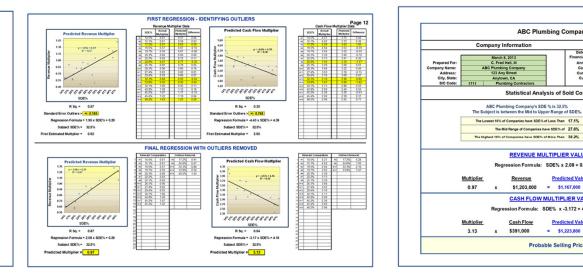
Spread between Above Multiplier Values \$186,240 \$199,770 Spread between Regression Values

\$56,800



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Print out the three template pages to make a complete valuation booklet.



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Date of Value

Annual Revenues Cash Flow (SDE)

0.64 3.62

0.86 3.23

1.08 2.95

61.7%

R Sq. = 0.54 Weight

Financial Data

\$1,203,000 \$391,000 \$3,400 \$350,000

Cash Flow Multiplier Rang

SDE% 32.5%

Weighted Value

\$720,582

Weighted Value

\$468,146

\$1,190,000

ABC Plumbing Company

Statistical Analysis of Sold Comparables

nies have SDE% of Less Than 17.1% =

re SDE% of More Than 38.2%

Regression Formula: SDE% x 2.08 + 0.288 = .0.97

CASH FLOW MULTIPLIER VALUE n Formula: SDE% x -3.172 + 4.159 = 3.13

REVENUE MULTIPLIER VALUE

Revenue

Cash Flow

\$391,000

\$1,203,000

anies have SDE% of 27.6% =

= \$1,167,000 x

Predicted Value

= \$1,223,800 x 38.3%

Probable Selling Price Including Inventory =

Predicted Value R \$q. = 0.87 Weight

Company Information

Aarch 8, 201

Fred Hall,

ABC Plumbing Comp 123 Any Street

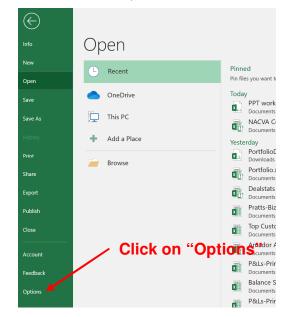
INSTALLING EXCEL'S REGRESSION UTILITY

Your computer and Excel do not come pre-installed with the Excel Regression Utility. You Must preform the following steps with each computer to enable using the Regression. You only need to do this once for each computer.

First start by clicking the "File" menu in the upper left corner of the Excel Worksheet.

File	Home	Insert	Page Layout	Formulas	Design D	ata Review	View De	eveloper Hel	p FRED	€ Search	
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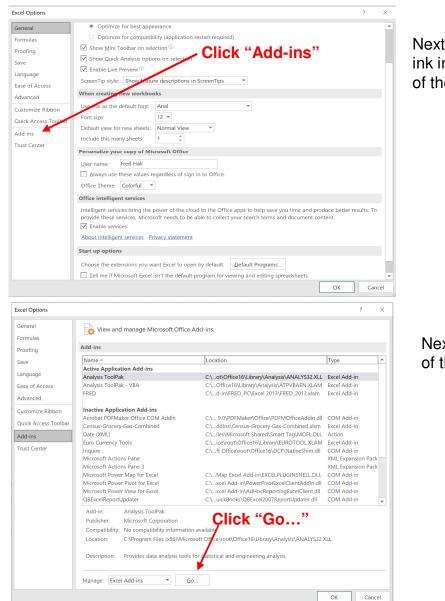
Next Click the "Options" link in the lower left corner of the screen>





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Next, click the "Add-ins" ink in the lower left corner of the Options window

Next, click the "Go.." at bottom of the Add-ins window.

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		Pag
Add-ins	? ×	Next, from the Add-ins window check off box:
Add-ins available:		
Analysis ToolPak	ок	Analysis ToolPak
Census-Grocery-Gas-Combined Euro Currency Tools	Cancel	Analysis ToolPak - VBA
Solver Add-in	Browse	
	Automation	
Analysis ToolPak	×	
Provides data analysis tools for statistic analysis	al and engineering	

Using Excel's Regression Utility

You will now find a new Excel menu option on the menu ribbon called "DATA".

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Click the "DATA" option and the following window will appear:

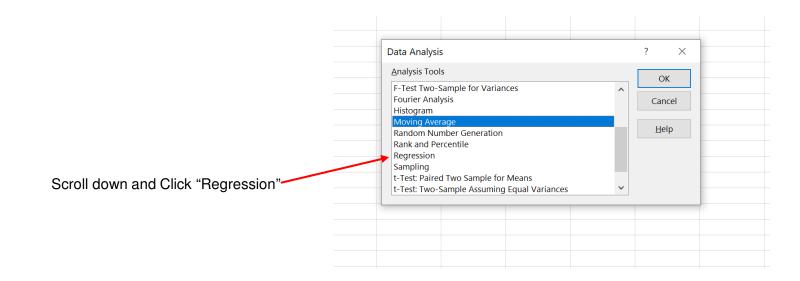


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To access the Regression Utility click "Data Analysis"





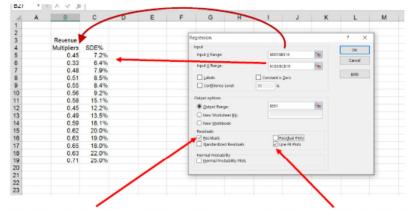
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The Regression Utility Window will appear as shown below:

In "Input **Y** Range" box enter the range of Multiplier data. (In this example - \$B\$5:\$B\$19) In "Input **X** Range" box enter the range of SDE% data. (In this example - \$C\$5:\$C\$19)

In the "Output Range" box enter where you want to start printing all the Regression data. (In this example \$E\$1. Caution - the Regression printout will delete out any data in the range \$E\$1:\$M\$40, that is 9 columns wide and 40-60+ rows deep depending on how many comparables you are regressing. Make sure there is nothing important in this area.)



Check the "Residuals" box and, if you wish to see a graph of the data, check the "Line Fit Plots" box.

NOTES:

In the above example, SDE% is referred to as the independent variable, or Input X (the predictor), and, Revenue Multiplier is the dependent variable, or Input Y. In single independent-variable regressions (as opposed to multiple-variable regressions), the two columns of data in the example above do not have to be next to each other or, even on the same worksheet, but, they must have exactly the same number of rows (in this example 15 rows).

There cannot be any blank cells in the two ranges of data that you have selected. You will get an error message from Excel. If a particular cell is blank, (for example, say, the third revenue multiplier was blank instead of 0.48), then either remove the transaction from the list (preferred option) or enter a zero in the cell.

The regression printout will look like this:

Regression			? ×
Input Input <u>Y</u> Range:	\$B\$5:\$B\$19	Ť	OK Cancel
Input <u>X</u> Range:	\$C\$5:\$C\$19	Ť	Cancer
	Constant is <u>Z</u> ero		<u>H</u> elp
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• <u>O</u> utput Range:	\$L\$1	Ť	
○ New Worksheet <u>P</u> ly:			
O New Workbook			
Residuals	Residual Plots		
Standardized Residuals	Line Fit Plots		
Normal Probability			
<u>N</u> ormal Probability Plots			

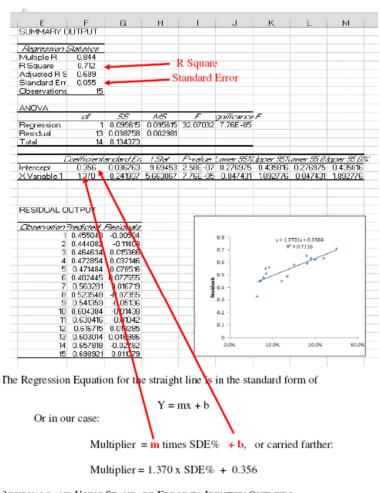


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RESIDUALS AND USING STANDARD ERROR TO IDENTIFY OUTLIERS

'Residuals'' is the term Excel uses to describe the difference between a transaction's actual nultiplier versus the multiplier that was predicted by the above linear equation. For example, Dbservation #1 from the table on page 5 had an actual revenue multiplier of 0.45 and an SDE% of 7.2%. If we plug 7.2% into the above regression equation we get:

 $1.37 \ge 0.072 + 0.356 = 0.455$



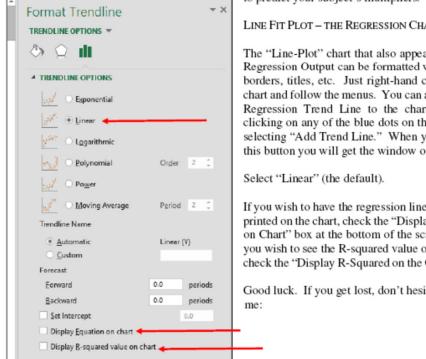
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0.455 is the predicted multiplier for #1, which is shown on the "Predicted" column of the Residual Output table. The transaction had an actual multiplier of 0.45. Therefore, the difference, or Residual, is -0.005 (0.45 - .0455), which is shown on the "Residuals" column.

At the top of the Regression Output you will find the Standard Error calculation, which was 0.055 in this example. This is a similar statistic to Standard Deviation. Theoretically, 16% of the transactions in the sample will have an actual multiplier that is more than plus or minus one Standard Error away from its predicted multiplier. For example, observation #2 in the Residual Output table above, the actual multiplier was 0.33 (from the table on Page 5) and the predicted multiplier using the regression equation was 0.444. The difference, or Residual, was - 0.114 (0.33 - 0.444). The residual is greater than minus one Standard Error of 0.55 and, therefore, should probably be considered an outlier.

Once you remove the outliers from your sample (there were four in the example above), you would do a second regression with the smaller filtered sample and use that regression equation



to predict your subject's multipliers.

LINE FIT PLOT - THE REGRESSION CHART

The "Line-Plot" chart that also appears with the Regression Output can be formatted with colors, borders, titles, etc. Just right-hand click on the chart and follow the menus. You can also add the Regression Trend Line to the chart by rightclicking on any of the blue dots on the chart and selecting "Add Trend Line." When you click on this button you will get the window on the left.

If you wish to have the regression linear equation printed on the chart, check the "Display Equation on Chart" box at the bottom of the screen and, if you wish to see the R-squared value on the chart, check the "Display R-Squared on the Chart" box.

Good luck. If you get lost, don't hesitate to call

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C. Fred Hall III, MBA, CBA, CVA fred@fredhall.biz 209-256-1371

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Regression Template Tool - ARTICLE 1

A write up of this presentation - ARTICLE 2

For instructions on how to use Excel's Regression program - ARTICLE 3



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Publications:

- * NACVA, "Quick Read," January 2018
- * NACVA, "The Value Examiner," July/August 2016
- * Thomson-Reuter, "Valuation Strategies," July/August 2016
- * Business Valuation Resources, "What's It Worth," April 2012
- * IBA, "Business Appraisal Practice,", Second Quarter 2012
- * Business Valuation Resources, "Best of 2012 What's it Worth," July 2012

Presentations:

- * NACVA Annual Conference Las Vegas, June 2018
- * CTI Financial Consultants Conference- Las Vegas, December 2017
- * NACVA Annual Conference San Diego, June 2016
- * CPA's of New York State Annual Conference Wall Street, May 2014
- * CTI Financial Consultants Conference- Fort Lauderdale, December 2019

Webinars:

- * Jim Hitchner's Around the Valuation World January 23, 2017
- * Business Valuation Resources May 5, 2015
- * Morgan and Westfield February 10, 2015
- * Sunbelt Busines Brokers of San Jose October 23, 2013
- * NACVA March 19, 2013

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